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HARR

HARR, KARL G., JR.

(OH-34)

41 pages

PRCQ (M)

State Department consultant, 1954; Deputy Assistant Secretary of Defense for International Security Affairs, 1956-58; Special Assistant to the President for Security Operations Coordination, 1958-61.

DESCRIPTION: Personal background. Wriston Project in State Department, 1954; defining relationship between foreign service personnel and civil service personnel. Role of Secretary of Defense as a presidential advisor. Robert McNamara. NSC Planning Board: preparation of NSC policy papers. C.D. Jackson and creation of Psychological Strategy Board. Need for coordination of government activities. Extensive comments on Operations Coordinating Board: creation; preparation of operations plans; Robert Cutler; OCB membership; weekly luncheon meetings; work of OCB staff; interdepartmental committees; NSC consideration of OCB progress reports. Robert Murphy. State Department's preoccupation with diplomacy to exclusion of other aspects of U.S. foreign policy. Routine staffing of minor subject vs. high-level consideration of important subjects. Lack of interest of Kennedy administration in continuing OCB structure. Coordination of foreign aid programs. Role of Sherman Adams.

A name index is located at the end of the transcript.

[Columbia University Oral History Project, interview by Paul Hopper, 1967]