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U.S. PRESIDENT'S ADVISORY COMMITTEE ON GOVERNMENT
ORGANIZATION: Records, 1953-61

Acc. A67-3
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The records of the President's Advisory Committee on Government Organization were transferred to the Eisenhower Library from the National Archives on August 23, 1966.

Linear feet shelf space occupied: 9.2
Approximate number of pages: 25,000
Approximate number of items: 5,000

Note: Approximately 14% of this file is Security Classified and has been placed in the security storage vault. This material has been removed from the folders marked CLASSIFIED; the folders are now empty. The classified materials are now in boxes 24, 25, and 26. (See finding aid.)

Less than two percent has been closed according to regulations concerning personnel and financial files.

Literary rights:

The records of PACGO are those of an ad hoc government agency. The official papers generated by the committee are therefore in the public domain. Literary rights in personal papers which might be among these records are reserved to their respective authors.

SCOPE AND CONTENT NOTE

These are the records of the President's Advisory Committee on Government Organization generated during the entire period of the Committee's existence, from its creation by Executive Order 10432 of January 24, 1953 until its dissolution on February 10, 1961. This file is presumably complete except for some material which was retained in the personal files of Mr. Nelson A. Rockefeller and some material which was sent to Dr. Milton Eisenhower. In both cases an index-list of the material removed was kept by the Committee and is now filed at the beginning of this collection.

There are three major divisions of this file. The first called "Administration", deals with the setting up and management of the Committee. It consists of memoranda, background information on policy, personnel information such as biographical sketches, correspondence with potential consultants, and budget and accounting records. This division is only a small part of the total collection (1 1/2 containers).

The second division is also small relative to the bulk of the Committee's files (2 1/2 containers). Called "Committee Proceedings," it consists of agenda, minutes and notes (in several forms, including handwritten), and various types of reports and correspondence dealing with the reports.

The remaining 19 containers comprise the division called "Program Subjects: In it are information papers, press releases, memoranda, correspondence, analyses, publications, and reports of progress dealing with the various topics and problems under consideration by the Committee. In many cases, there will be several drafts with revisions supplied by different members, all culminating in a finished recommendation for the President.

Several Government publications were turned over to the book collection.

History of the Committee

The President's Advisory Committee on Government Organization was established by Executive Order 10432 of January 24, 1953. Members of the Committee were appointed by the President and served without compensation. Nelson A. Rockefeller was Chairman until 1958; upon his resignation, Arthur S. Fleming served as Chairman. Other permanent members were Dr. Milton S. Eisenhower and Don K. Price, Jr. Arthur A. Kimball was Staff Director. In addition to the permanent members, the Committee had the services of experts from government, universities and business who acted as consultants. A few of the consultants were: Dr. Ernest Williams, Professor Emmette S. Redford, Mr. Herman Pollack, Mr. Fordyce Luikart, Mr. Willard Bascom, Mr. Jerold Kieffer, Mrs. Joseph M. Dodge, and Mr. William Barclay Harding.

The objectives and procedures of the Committee were as follows:

OBJECTIVES:

1. Strengthening the executive authority of the President and of the heads of Departments and Agencies to facilitate administration within the Executive Branch.
2. Clarifying the internal organization of individual Departments or Agencies.
3. Improving Government-wide procedures within the Executive Branch, particularly in the fields of personnel management and budget controls, with a view to facilitating and strengthening Departmental Management.
4. Better grouping of related or overlapping Governmental activities through interdepartmental transfers.
5. Eliminating functions which have outlived their usefulness, and curtailing activities which are extended beyond present need.

PROCEDURE:

1. Review of pertinent material prepared in recent years on improvements in Government organization, including:
 - Hoover Commission Report
 - Temple University Survey
 - Bureau of the Budget staff papers, and
 - Special Departmental studies
2. Evaluation of material in relation to the above objectives, and preparation of tentative recommendations for action.
3. Discussions with the Budget Director, Cabinet heads and Congressional leaders to develop common views on organization and management recommendations. These recommendations will take into consideration the political issues involved.
4. Submission of a series of recommendations to the President for approval.
5. The Committee to be of such assistance as appropriate in connection with: (a) Preparation by the Bureau of the Budget and Departments of proposed legislation and Executive Orders to carry out the approved recommendations, and (b) Preparation of a time schedule for submission of legislation by the Director of the Budget.

The Committee was abolished February 10, 1961 by President Kennedy. Its functions were transferred to the Bureau of the Budget.

Listed below are other files that would contain information relating to the subject matter of this file, along with the current status of each file:

Files of Meyer Kestnbaum, Special Assistant to the President and Chairman, Commission on Intergovernmental Relations, 1953-60. In Library's holdings and available for research.

Records of Eugene J. Lyons and Rocco C. Siciliano, Special Assistants to the President for Personnel Management, 1952-61. In Library's holdings, most available for research.

Files of the Commission on Organization of the Executive Branch of Government-file is not in Library's holdings at present.

Files of the Commission on Intergovernmental Relations-file is in Library's holdings and will be available when processed, Accession No. A67-5.

Files of the Administrative Assistant and Deputy Assistant to the President for Intergovernmental Relations, Howard Pyle, 1955-59-file is in Library's holdings and is available for research.

Files of the Deputy Assistant to the President for Interdepartmental Affairs, Robert E. Merriam, 1958-61 - file is in Library's holdings and is available for research.

Files of the Special Assistant and Special Consultant to the President, Douglas R. Price and John H. Stambaugh, relating to the Joint Federal-State Action Committee, 1956-61 - file is in Library's holdings and is available for research.

Files of the Joint Federal-State Action Committee - file is not in Library's holdings at present.

Files of the Advisory Commission on Intergovernmental Relations - file is not in Library's holdings at present.

Additional material may be found also in the White House Central files and elsewhere.

DESCRIPTION OF SERIES

<u>Box Nos.</u>	<u>Series</u>
1-2	<p>A. Administration</p> <p>General Reorganization Planning, 1953-61 1/2 box Indices of PACGO material. Background information <u>re</u> Advisory Committees in general. Procedures and security requirements, Correspondence, memoranda, press releases, arranged chronologically within each subject folder.</p> <p>Personnel, 1953-60.2 folders Correspondence with and memos about Consultants to PACGO. Arranged Alphabetically. Biographical sketches of Consultants. Unarranged.</p> <p>Budget and Financial Management, 1953-61. 1 box Memoranda, correspondence and official forms concerning budget matters. Chronologically arranged by year. 1953-1962 (proposed)</p>
2-4	<p>B. Committee Proceedings</p> <p>Proceedings, 1953-60 1 1/2 boxes Agenda, minutes and notes for PACGO meetings. Arranged chronologically by fiscal year.</p> <p>Reports, 1953-61 1 box Status reports and Final Report; drafts, revisions and final report in sequence.</p>
5-23	<p>C. Program Subjects</p> <p>General reorganization planning, 1953-61 5 1/2 boxes Memoranda, correspondence, discussion outlines, press releases, etc. regarding various reorganization proposals. Also several reports on the Hoover Commission, including an analysis by Meyer Kestnbaum and staff, and Task Force reports on topics considered by the Hoover Commission. Arranged Chronologically.</p> <p>General Government Administration, 1954-60 1/2 box Memoranda, correspondence, press releases, reports on general areas of government administration: GSA, Independent Agencies, Personnel, Wage Board, Travel. Arranged chronologically.</p> <p>Presidency and Executive Office, 1952-60 1 box Memoranda, etc., concerning proposals for more efficiency in the Executive Branch and drafts of implementing legislation. Arranged chronologically.</p> <p>Agriculture, 1953-54. 2 folders Correspondence and memoranda concerning a controversy over meat inspection in the Armed Forces. Arranged chronologically.</p> <p>Business and Commerce in General, 1953-59 1/2 box Reports, memoranda, correspondence, Cabinet Papers, etc. Arranged chronologically.</p> <p>Health, Education and Welfare, 1953-60 3 folders Notes, charts, drafts, memoranda, etc. Arranged chronologically.</p>

Box Nos. Series

5-23 Housing and Community Development, 1953-60 3 folders
(cont.) Press releases, memoranda, correspondence, etc. concerning housing and community development, especially the proposed creation of a Department of Urban Affairs. Arranged chronologically.

Intergovernmental Relations 1956-60 3 folders
Material concerning overlapping responsibilities and the Advisory Commission on Intergovernmental Relations; staff paper, memoranda, etc. Arranged chronologically within folders.

International Affairs, 1951-60 4 boxes
Charts, memoranda, reports, drafts, press releases, correspondence, etc. concerning the role of the executive branch in international affairs. Principally proposed Dept. of Foreign Affairs, State Dept. role, administration, personnel overseas, foreign economic policy, Foreign Operation Administration, Mutual Security, integration of State Dept-ICA relationships, State Dept. reorganization, and a proposed First Secretary of the Government. Arranged chronologically within folders.

National Security and Defense, 1953-60 2 boxes
Correspondence, reports, memoranda, charts, printed matter, Cabinet Papers, research projects and reports on legislation concerning reorganization within Defense Dept. Civil defense. Chronologically arranged within folders under the following sub-series; General Policy, Military Affairs, Non-Military Affairs.

Natural Resources and Public Works, 1953-60 2 boxes
Memoranda, cabinet committee reports and proceedings, press releases, drafts, charts, etc. Concerning water resources, public works, atomic energy, the Corps of Engineers, and a proposed Dept. of Natural Resources. Arranged chronologically, within folders.

Regulatory Agencies, 1953-60 2 folders
Charts, drafts, memoranda, etc. concerning such agencies in general and the Redford Study, 1960

Science and Technology, 1955-60 1 box
Reports and related material concerning the role of the executive branch in science and research activities, loyalty requirements and coordination. Arranged chronologically.

Transportation and Communication, 1954-60 2 boxes
Memoranda, correspondence, drafts, reports, printed matter, dealing with all phases of federal involvement in transportation and telecommunications, including FAA, Panama Canal Company and St. Lawrence Seaway. Arranged chronologically within folders.

Veterans Affairs, 1953-60 1/2 box
Printed matter, memoranda, drafts, etc. relating to executive branch role in veterans affairs. Chronologically arranged.

CONTAINER LIST

<u>Box No.</u>	<u>Contents</u>
1	<p>A. ADMINISTRATION</p> <p>General Reorganization Planning</p> <p>Index of PACGO material (January 1961)</p> <p>Index of PACGO material retained in the personal files of Mr. Nelson A. Rockefeller, 1953-58</p> <p>Index of PACGO material sent to Dr. Milton Eisenhower, 1953-58</p> <p>Administration: Organization, functions, and procedures--PACGO</p> <p>Administration (Miscellaneous)</p> <p>Advisory Committees (General)--The President's policy re financing, naming of, administration, etc.</p> <p>Administration - Security</p> <p>Personnel</p> <p>Consultants to PACGO, 1953-60</p> <p>Biographical Sketches</p> <p>Budget and Financial Management</p> <p>Budget and Accounting - Personal Services</p> <p>Budget: Fiscal Years 1953 thru 1956 (1)-(3)</p> <p>Budget: Fiscal Years 1957</p> <p>Budget: Fiscal Years 1958</p>
2	<p>Budget: Fiscal Years 1959</p> <p>Budget: Fiscal Years 1960</p> <p>Budget: Fiscal Years 1961</p> <p>Budget: Fiscal Years 1962</p> <p>B. COMMITTEE PROCEEDINGS</p> <p>Proceedings</p> <p>Agenda for PACGO meetings, 1953-60 (1)-(3)</p>

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- 3 Minutes and notes for PACGO meetings, FY. 1956
Minutes and notes for PACGO meetings, FY. 1957, (1)(2)
Minutes and notes for PACGO meetings, FY. 1958
Minutes and notes for PACGO meetings, FY. 1959-60 (1)(2)
- 4 Reports
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Status Reports (2) Pending Reorganization Items, Mar. 11-May 5, 1960
Status Reports (3) Status of "category B" items
Status Reports (4) Summary of Principal Activities of PACGO, Sept. 14 - Oct. 14, 1960
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- 5 C. PROGRAM SUBJECTS
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Reorganization Study, 1953 [Governor Adams' memo 2/5/53 to each Cabinet member re any agency functions exercised independently of department; memo from Chairman Rockefeller to department heads; replies from department heads; synopsis and summary of department replies.]
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- 6 Reorganization items considered by the Committee (Oct. 1959-Oct. 1960)(1)(2)
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- 7 Reports to the Congress, General
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- 10 (cont.) General Government Administration
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- 11 The Presidency-General Information and Reference Material, 1952-59
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- 12 Office of Executive Management (drafts of plan No. 1 of 1959; exec. order, etc. as approved by the Pres. and Cabinet), 1958-59 (1)(2)
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- 12 (cont.) Business and Commerce in General
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 - Small Business Administration, 1954-57
 - Labor & Industrial Relations (Reilly Report on Reorganization), 1953
- 13 Department of Labor, 1953-57
- Comments on draft executive order establishing a trade policy committee, 1957
 - Use of management and operating contracts (Memo: Don Price to Arthur Kimball), 1959
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 - Health, Education and Welfare Dept., 1953-56 (Misc. organization proposals)
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 - Housing and Home Finance Agency, 1953-55
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 - Department of Urban Affairs, 1957-60
 - Intergovernmental Relations
 - Federal Responsibility for Intergovernmental Relations, (Staff Paper--BOB), 1957
 - Advisory Commission on Intergovernmental Relations, 1960
 - Overlapping Responsibilities of Departments and Agencies, October 15, 1956
 - International Affairs, General
 - Foreign Policy Formulation and Administration, 1951-60
 - Proposed Organization for conduct of foreign affairs, 1953
 - Statutory authority and duties of the Secretary of State (1953 and 1958)
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- 1) Dept. of Foreign Affairs (proposal)--incl. Dept. of State, International Cooperation & Internat. Information
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 - Study project: Adm. of foreign affairs 1957, Project Management

- 14 (cont.) The role of the State Dept. In foreign affairs (Staff paper, April 1957)
- Methods and tools of coordination and control (Staff paper, April 1957)
- Coordination in overseas mission-CLASSIFIED- 1955-56
- Conduct of foreign affairs, Executive Branch(Summary and abstract views in various studies), 1958
- Personnel: Attaches, Status of , 1953-54 CLASSIFIED.
- Personnel: Reemployment provisions applicable to employees of ICA (May-June 1957)
- Overseas Personnel Policy, 1954-59 (1)-(3)
- 15 International Affairs, Foreign Economic Policy
- Organization for Determination of Foreign Economic Policy
- Foreign economic policy development and coordination (Joseph M. Dodge Special Project, 1954) CLASSIFIED
- “A New Emphasis on Economic Development Abroad” (Report of International Development Advisory Board)
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- Foreign Operation Administration (Transfer of functions to ICA in Dept. of State, 1955) CLASSIFIED
- Implementation of Pres. Directives re admin. of Mutual Security related program (May-Dec. 1955)
- Integration of State-ICA relationships, 1956-57
- Administration of Mutual Security Programs (Staff Paper, April 1957)
- Mutual Security and foreign aid. Report of President's Citizen Advisors on Mutual Security Program (Fairless Committee), 1957
- Coordination of foreign economic aid activities under Mutual Security Act (July-November 1960)
- Military assistance program (Draper Committee report), 1958-59
- International Affairs, Latin-American Relations
- “An Economic Program for the Americas” (Report by J. Peter Grace, 1954)
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- 15 (cont.) International Affairs, State Department Reorganization
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- 16 International Affairs, 1957 1) Secy of State as "First Secy" 2) Dept. of International Relations (incl. ICA-USIA) w/in Dept. of State (1)-(3)
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- 17 First Secretary of the Government (Drafts of legislation, messages, etc., Sept. 1959-Sept. 1960
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- 18 PACGO Reorganization planning, 1957-58 CLASSIFIED
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- Defense--Dept. of Army, 1953-54
- Defense--Navy organization, Report of Committee on Organization of the Department of the Navy (April 1954)
- National Security and Defense, Non-Military Affairs
- Federal Civil Defense Administration (Cabinet Dept. and member of the National Security Council), 1953-54
- Study of future organization (Revised proposals to implement recommendations in Cabinet Paper No. 32, 1955) CLASSIFIED
- Office of Defense Mobilization (report on organization and functions of an office of Non-military warfare, 1955-56) CLASSIFIED
- Reorganization proposals for non-military defense, 1955-56 CLASSIFIED
- Research program for Civil Defense (Univ. of Calif. Project for FCDA, 1955-56)
- FCDA - Bureau of the Budget Staff Paper, 1956
- 19 Defense, Non-Military: Proposed study of civil defense measures by special task force (Mar. - Apr. 1957)
- Defense, Non-Military - Proposal: Merger of FCDA and HHFA into a new Exec. Dept. (Dec. 1956-Sept. 1957)
- Legislative program --Nov. 1956 thru Jan. 1957 CLASSIFIED
- Federal Civil Defense Administration (Gaither report), 1957 CLASSIFIED
- Defense, Non-Military: Study by McKinsey & Co. (Mar. 1958) (1)(2)
- Office of Civil Defense and Mobilization (Reorganization Plan No.1) 1957-58
- Defense, Non-Military--National Plan for Civil and Defense Mobilization (OCDM), 1958
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- 20 "The National Resources Planning Board as an Organizational Device for National Policy Planning & Review", April 14, 1958
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 Foreign Operation Administration (Transfer of function to ICA in Dept. of State, 1955) CLASSIFIED
- 25 ICA Refugee Program - Transfer to State Department, 1955-56 CLASSIFIED
 Proposed Transfer visa program from State to Justice, 1957 CLASSIFIED
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- Study of future organization (Revised proposals to implement recommendations in Cabinet Paper No. 32, 1955 CLASSIFIED
- Office of Defense Mobilization (Report on organization and functions of an office of Non-military warfare, 1955-56) CLASSIFIED
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- 26 Legislative program--Nov. 1956-Jan. 1957 CLASSIFIED [Defense, Non-Military]
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